

**DPG-RAND Dialogue  
on  
India-U.S. Defence Relations  
New Delhi, June 20, 2025**

<b>0900 - 0915</b>	Arrival of Participants and Tea/ Coffee
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**Opening Session: Outlook for the bilateral defence relationship**

<b>0915 - 1000</b>	<ul style="list-style-type: none"> <li>➤ Opening Remarks by Amb. H.K. Singh, Director General, DPG</li> <li>➤ Remarks by Dr. Rafiq Dossani, Senior Economist and Professor of Policy Analysis, RAND</li> <li>➤ Remarks by Lt. Gen. D.S. Hooda (Retd.), Distinguished Fellow for Military Strategy, DPG</li> </ul>
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**Panel 1: Understanding Indian and U.S. Defence Acquisition and Supply Systems, and the Challenges Ahead**

<b>1000 - 1230</b>	<p><u>Moderator:</u> Lt. Gen. Sanjay Verma (Retd.), DRDO Chair</p> <p><u>Presentations</u> (15 minutes each):</p> <ul style="list-style-type: none"> <li>➤ Presentation 1 – Lt. Gen. Sanjay Verma (Retd.), DRDO Chair</li> <li>➤ Presentation 2 – R. Adm. S. Ahuja, former Managing Director, Boeing Defence India</li> <li>➤ Presentation 3 – Ravin Vyas, Principal, IndusBridge Ventures</li> <li>➤ Presentation 4 – Dr. Ted Harshberger, Senior Fellow and Professor of Policy Analysis, RAND</li> </ul> <p>Discussion: 90 minutes</p>
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<b>1230 - 1315</b>	Lunch
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**Panel 2: India-U.S. Co-production Arrangements**

<b>1315 - 1530</b>	<p><u>Moderator:</u> Lt. Gen. D.S. Hooda (Retd.), Distinguished Fellow for Military Strategy, DPG</p> <p><u>Presentations</u> (15 minutes each):</p> <ul style="list-style-type: none"> <li>➤ Presentation 1 – John V. Parachini, Senior International and Defense Researcher and Professor of Policy Analysis, RAND</li> <li>➤ Presentation 2 – V. Adm. Ravneet Singh (Retd.), Director of India Operations and Program Manager, General Atomics</li> <li>➤ Presentation 3 – Lt. Gen. Subrata Saha (Retd.), former Deputy Chief, Indian Army</li> <li>➤ Presentation 4 – Vikas Kitha, Vice President, L&amp;T</li> </ul> <p>Discussion: 80 minutes</p>
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1530 - 1545	Tea/Coffee
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### Panel 3: Indian and U.S. Perspectives on International Relations and their Impact on the Defense Relationship

1545 - 1645	<p><u>Moderator</u>: Amb. H.K. Singh, Director General, DPG</p> <p><u>Presentations</u> (10 minutes each):</p> <ul style="list-style-type: none"> <li>➤ Presentation 1 - Dr. Arvind Gupta, Director, Vivekananda International Foundation</li> <li>➤ Presentation 2 - Sanjay Mitra, former Defence Secretary, Government of India</li> <li>➤ Presentation 3 - Dr. Rafiq Dossani, Senior Economist and Professor of Policy Analysis, RAND</li> </ul> <p>Discussion: 30 minutes</p>
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## List of Participants

INDIA	
Indian Defence Policy Domain Experts	
Dr. Arvind Gupta	Director, Vivekananda International Foundation and former Deputy NSA
Mr. Sanjay Mitra	Former Defence Secretary, Government of India
Lt. Gen. Sanjay Verma (Retd.)	DRDO Chair
Lt. Gen. Subrata Saha (Retd.)	Former Deputy Chief of the Indian Army and former Member of the National Security Advisory Board
R. Adm. S. Ahuja (Retd.)	Former Managing Director, Boeing Defence India
Maj. Gen. Naresh Badhani (Retd.)	Senior Advisor, The Global Education and Leadership Foundation
V. Adm. Ravneet Singh (Retd.)	Director of India Operations and Program Manager, General Atomics
Mr. Vikas Khitha	Vice President & Head, Corporate Office Delhi, L&T Defence
Mr. Ravin Vyas	Principal, IndusBridge Ventures
Delhi Policy Group	
Amb. H. K. Singh	Director General
Lt. Gen. Deependra Singh Hooda (Retd.)	Distinguished Fellow for Military Strategy
Amb. Biren Nanda	Senior Fellow for Act East Diplomacy
Cmde. Lalit Kapur (Retd.)	Senior Fellow for Maritime Strategy
Amb. Ruchira Kamboj	Senior Fellow for International Security and Global Affairs

UNITED STATES	
Dr. Ted Harshberger	Senior Fellow and Professor of Policy Analysis, RAND
Dr. Rafiq Dossani	Senior Economist and Professor of Policy Analysis, RAND
Mr. John V. Parachini	Senior International and Defense Researcher and Professor of Policy Analysis, RAND
Mr. Mathhew Eussen	Senior Program Advisor, Office of Cooperative Threat Reduction, Bureau of International Security and Non-proliferation, U.S. Department of State
Mr. Navjot Bir Singh	Political Specialist, U.S. Embassy New Delhi

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